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## GUIDELINES FOR CONTRIBUTORS

The *Vocational Evaluation and Work Adjustment Bulletin* is published quarterly in order to provide practitioners, consumers, and educators with an understanding of information in vocational assessment and therapeutic adjustment services. The *Bulletin* concentrates mostly upon the methodology, program innovations, and instrumentation development within the areas of vocational evaluation and work adjustment.

Potential authors should not hesitate to submit an article on the grounds that they do not know how to write for formal publications. The content of an article is much more important than writing style. Editorial assistance will be provided to clarify and correct inconsistencies in style which could lead to misinterpretation by the readership. However, the content should be well organized so that the development of ideas is logical and the suggested conclusions are clear. Vocabulary should be simple and non-technical, except when technical language is essential to explain the topic at hand.

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# Evaluating Professionals

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*Abstract: The purpose of this investigation was to identify the job functions and associated job tasks performed by impairment rating and functional capacity evaluating professionals. The investigation also sought to determine the extent to which the professional disciplines differed in their perception of the importance of these job functions in the work disability evaluation process as defined by the National Association of Disability Evaluating Professionals (NADEP).*

*The Disability Evaluator Job Task Inventory was developed for this study and completed by 96 members of the NADEP. Via principal components factor analyses the following three item areas were found to be parts of the job of disability evaluating professionals: Assessment of Physical and Cognitive Tolerance for Work Activities, Intake Information Collection and Processing, and Neurological and Orthopaedic Evaluation. Further analyses revealed a significant difference among professional disciplines as to their perception of the importance of the Neurological and Orthopaedic Evaluation job function in performing work disability evaluations.*

*The results of the study can be used as a basis for establishing content areas for establishing certification examination test items. The results of this investigation may also be used to guide pre-service and continuing education curricula for individuals who are or will be performing work disability evaluations.*

Having reached alarmingly high rates, industrial injuries are becoming a matter of national economic concern (Niemeyer, Jacobs, Reynolds-Lynch, Bettencourt, & Lang, 1994). Workers' compensation costs in 1989 alone were an estimated 45 billion dollars, representing almost 2% of the total wages earned by employees covered by workers' compensation insurance (Niemeyer et al., 1994).

Accurate evaluation of the extent of the injured worker's disability is an essential component in the process of returning the worker to positions that are both physically and mentally appropriate. Functional capacity evaluation in the work disability evaluation process is directed at accurately measuring the evaluatee's ability to perform essential work activities.

Several attempts to conceptually describe the work disability evaluation process have been documented by clinical practitioners in rehabilitation and medical settings (Hart, Isernhagen, & Matheson 1993; Feuerstein & Hickey, 1992; Matheson, 1988; May, 1984a; May, 1984b; May, 1988;

simulation activities, materials handling assessment, and gross muscle strength testing. May (1988) later documented the specific clinical staff members who provide functional capacity evaluation services and delineate their roles and functions from his clinical experience. With reference to protocol, Hart et al. (1993) noted that the functional capacity evaluation process involves (a) reconing the evaluatee's history, (b) conducting preevaluative screening, (c) performing functional capacity testing, (d) interpreting the results of the evaluation, and (e) writing report of the findings. Wickstrom (1990) suggested that the functional capacity evaluation sequence in the work disability evaluation process includes tests of manual materials handling capabilities, aerobic capacity, posture and mobility tolerance, and anthropometric measures. Feuerstein and Hickey (1992) applied an ergonomic concept to the clinical assessment of occupational injury. Their approach involved the assessment of the musculoskeletal, neurologic, and cardiovascular status of the evaluatee, as well as the psychological and behavioral factors that affect the capacity to perform the required job tasks. It also included an assessment of the evaluatee's physical capabilities as they relate to the biomechanical and psychological demands of the job.

Bear in mind that all of the above functional capacity models referenced this evaluation process within a controlled, clinical environment. May (1993) took the functional capacity evaluation model out of the clinical setting and demonstrated its utility in non-traditional rehabilitation and work settings, such as on death-row in the Department of Corrections, Commonwealth of Virginia.

In the final analysis, however, it is Matheson (1984) who is credited with not just coining the term "Work Hardening" for treatment programs designed to functionally restore industrially injured workers to work, but with conceptualizing the work capacity evaluation process which evolved from his widely-accepted industrial treatment methodology. From the early structure of Matheson (1984) work capacity evaluation process comes today work disability evaluation and functional capacity evaluation models publicized and promoted by Isernhagen (1988), Isernhagen (1995), and May (1993; 1996). The common denominator among the above clinical authors and their described programs is the recognition and application of the early work of Dr. Matheson into each of his or her own published model.

Matheson (1988) depicted functional capacity evaluation in the work disability evaluation process as being highly specialized, utilizing individuals from a variety of professional disciplines (e.g., physicians, chiropractors, physical therapists, occupational therapists, vocation evaluators and rehabilitation counselors) in the health rehabilitation and human service professions. Each of these professions has well-developed standards of practice, but none of the professions has standards for the

as there being a paucity of empirical research directed at describing the job tasks of work disability evaluation professionals when involved with evaluating the functional capacity of injured workers. Matheson (1984; 1985) may have laid the ground work for a comprehensive, consistent functional evaluation protocol, but even his published guidelines do not guarantee consistent applications among clinical examiners/evaluators in varying professions. Therefore, to better understand the applications of this process, ascertain specific professional groups in performance functional evaluation identify functions

*Each of these professions has well-developed standards of practice, but none of the professions has standards for the practice of functional capacity evaluation in the work disability evaluation process (Hart et al., 1993).*

evaluation one must the professional involved in rating and capacity tions, the job represented by

each identified profession, and determine the differences in opinion among the professional groups regarding their perceived ranking of the established job functions in terms of "important" vs "not-important". In keeping with this premise, the primary goals of this investigation were: (a) to identify the job functions and associated job tasks performed by disability evaluators and (b) to determine the extent to which the professional disciplines who participate in the disability evaluation process differed in their perception of the importance of these functions.

### Method

The 359 active members of the National Association of Disability Evaluating Professionals (NADEP) were sent the Disability Evaluator Job Task Inventory (DEJTI). Ninety-six completed questionnaires were returned resulting in a total usable response return rate of 26.7%. The great majority of the respondents were male (89.6%). Mean number of years experience as a disability evaluator was 11.8. The education level of the respondents was reported as either Bachelor's (12.5%), Master's (17.7%), Ph.D. (11.5%), M.D. (32.3%), or Other (26%). Of 25 respondents listing "Other", 24 were Doctors of Chiropractic. The professionals represented in this sample are consistent with those identified by Matheson (1984) and May (1984b) as being those who provide these services within the context of their clinical practices.

The DEJTI was constructed specifically for this study. A stratified (by professional discipline) proportional random sample consisting of 40 NADEP members were asked to develop an initial task identification list. Using the lists developed by the content validation participants, 114 work disability evaluation job tasks were identified. These job task items were sent to the original sample of NADEP

questionnaire contained 86 job tasks items.

The questionnaire was directed at identifying which NADEP members perceived as the most important job tasks performed by the disability evaluation professionals who provide work disability evaluation services. A 5-point Likert-type rating scale was used for the respondents to indicate the importance of each task in performing work disability evaluations: 1 = not important, 2 = minimal important, 3 = moderately important, 4 = very important and 5 = extremely important.

### Results

#### Job Functions of Disability Evaluation Professionals

Using the responses on the survey instrument, the investigators sought to identify, through factor analysis, the job functions within a set of 86 work disability evaluation job task items. The first step in the factor analysis was the computing of the intercorrelation among job task items. Pearson's product moment correlation between each pair of job tasks was calculated and the resulting intercorrelation matrix was factored by the principal components method. The factor matrix was then rotated orthogonally to the varimax criterion in order to maximize both the independence between factor groupings and the homogeneity of items within each factor. The Kaiser-Guttman criterion of an eigenvalue cutoff of 1.0 or greater was used to determine the initial number of factors to be extracted (Rummel, 1970). A scree test was conducted on the results of the initial factor analysis to determine the optimal number of factors to request in subsequent factor analyses of the data. A pre-established factor loading criterion of .35 or higher was used for item retention (Chik, 1970). Cronbach's coefficient alpha was used to assess reliability on each factor (Cronbach, 1990).

Since the questionnaire contained 86 items and 96 responses were received, it was not possible to do a single factor analysis on the entire group of 86 items. As a result the 86 items were randomly split into two subsets of 43 items each. A principal components factor analysis was run on each subset. Each factor analysis (FA-I and FA-II) yielded three factors. Based on an examination of the items on each factor yielded by FA-I as well as the items found on each factor in FA-II, it became evident that both factor analyses had yielded similar item groupings conceptually. Therefore, it was possible to create three groups of items (each consisting of all the items of one factor from each of the original three factor solutions which were conceptually similar). The three such produced item groupings were labeled: Job Function I, Assessment of Physical and Cognitive Tolerance for Work Activities; Job Function II, Intake Information Collection and Processing; and Job Function III, Neurological and Orthopaedic Evaluation (see Table 1).



**Items Comprising the Three Derived Factors (Job Functions) of Work Disability Professionals (n=96)**

**FACTOR I: Assessment of Physical and Cognitive Tolerance**

	<u>Mean</u>	<u>SD</u>
Report findings to appropriate source.	4.54	.69
Support evaluation-based conclusions with necessary documentation.	4.54	.77
Determine functional abilities of the evaluatee.	4.48	.74
Gain evaluatee's commitment to give maximum effort.	4.30	.88
Interpret results of functional capacity evaluations.	4.13	.93
Evaluate injured worker's tolerance for repetitive work tasks.	4.00	.95
Measure grip strength of evaluatee.	3.93	1.03
Identify evaluation instruments and techniques according to appropriateness for a particular evaluatee.	3.92	.96
Measure evaluatee's manual dexterity.	3.89	.95
Assess lifting capacity of the evaluatee.	3.89	1.10
Evaluate stooping, kneeling, crawling, carrying, and push/pull.	3.88	1.08
Evaluate sitting/posture tolerance of evaluatee.	3.76	1.07
Assess evaluatee's physical capacity on simulated work tasks.	3.75	.99
Evaluate upper extremity coordination of evaluatee.	3.73	1.06
Assess lifting stamina of evaluatee.	3.72	1.12
Evaluate standing tolerance of evaluatee.	3.70	1.13
Evaluate walking tolerance of evaluatee.	3.66	1.00
Measure evaluatee's finger dexterity.	3.63	1.11
Evaluate manual materials handling capability.	3.56	1.02
Assess evaluatee's cognitive capacity on simulated work tasks.	3.56	1.10
Evaluate balancing ability of evaluatee.	3.54	1.11
Evaluate posture tolerance of evaluatee.	3.53	1.09
Use simulated work tasks to		

Conduct job analysis.	3.42	1
Confront evaluatee on results of tests if needed.	3.34	1
Administer ADL checklist to evaluatee.	3.31	1
Conduct spinal function sort-performance assessment and capacity test.	3.27	1
Evaluate climbing abilities of evaluatee.	3.20	1
Explain results of functional capacity evaluation to evaluatee.	3.13	1
Assess evaluatee's ability to manipulate crates.	2.97	1

**FACTOR II: Intake Information Collection and Processing**

	<u>Mean</u>	<u>SD</u>
Develop concise written report to referring party in a manner understandable to all possible readers.	4.59	
Carefully document all facts and results in objective, operational, specific terms.	4.54	
Write cogent report.	4.47	
Document services provided.	4.31	
Identify problems with consistency of effort.	4.19	
Review evaluatee's medical records.	4.18	1
Examine fit between physical capacity of evaluatee and physical demands of the job.	4.18	1
Obtain evaluatee's medical history.	4.07	
Identify job modifications necessary for client to return to work.	4.00	1
Review evaluatee's work history.	3.90	
Provide a comparison of evaluatee's pre-injury and post-injury job options.	3.85	1
Develop rapport with evaluatee. Solicit evaluatee's perception of current health status.	3.83	1
Refer evaluatee to other professionals as necessary.	3.77	1
Assess demands of the specific job in specific environment to establish information regarding body mechanics, temperature, and other environmental factors.	3.77	1

Document evaluatee's primary health concern in his/her own words.	3.75	.96
Obtain detailed work history from evaluatee.	3.75	1.05
Identify available job options that are compatible with the evaluatee's skills.	3.68	1.13
Evaluate general employability behaviors of worker.	3.64	1.08
Identify worker behavior problems.	3.63	1.07
Identify vocational needs.	3.56	1.18
Rank order evaluatee's health problems in order of significance for capacity to work.	3.54	1.10
Assess psychosocial adjustment of evaluatee.	3.40	1.04
Obtains a picture of evaluatee's lifestyle from evaluatee.	3.36	1.10
Collect social history from evaluatee.	3.32	1.07
Consult with all professionals working on evaluatee's case.	3.31	1.21
Obtain evaluatee's educational history from evaluatee.	3.30	1.07
Collect family history from evaluatee.	3.22	1.19

### FACTOR III: Neurological and Orthopedic Evaluation

	Mean	SD
Determine if client is magnifying symptoms.	4.28	.91
Conduct general evaluation of musculoskeletal system pathology of evaluatee.	4.19	1.03
Conduct neurological examination of evaluatee's coordination, strength, and reflexes.	4.10	1.13
Measure extremity joint ROM of evaluatee.	4.03	1.04
Evaluate active movement of evaluatee's trunk and shoulders.	3.96	.99
Evaluate joint range of motion of evaluatee.	3.96	1.00
Conduct a musculoskeletal evaluation of evaluatee's strength.	3.95	1.07
Evaluate pathology (injury / disease process) of the injured worker.	3.94	1.11
Conduct sensory and motor neurological evaluation of evaluatee.	3.93	1.02
Provide expert witness testimony if needed.	3.91	1.11
Conduct orthopaedic examination of evaluatee including inclinometer and goniometer ROM testing.	3.91	1.27
Measure spine ROM of evaluatee.	3.86	1.13

Determine neurological causes of evaluatee's diminished grip strength.	3.86	1.2
Evaluate muscle strength.	3.84	1.0
Evaluate active movement of evaluatee's legs.	3.83	1.0
Conduct neurological evaluation of evaluatee's spinal and peripheral tracts.	3.77	1.2
Assign rating to physical impairment of evaluatee.	3.73	1.2
Measure flexibility of the evaluatee.	3.71	1.0
Conduct gait analysis of evaluatee.	3.66	1.0
Document chief complaints of evaluatee with Numerical Pain Intensity Scale and Pain Frequency Scale.	3.60	1.0
Measure pinch strength of evaluatee.	3.48	1.1
Conduct static-isometric consistency tests with evaluatee.	3.41	1.1
Assess prolonged flexion dexterity of evaluatee.	3.31	1.1
Measure evaluatee's blood pressure.	2.99	1.2

Cronbach's alpha reliability coefficients for each of the three pairs of item groupings were .95 (Job Function I), .9 (Job Function II), and .94 (Job Function III). These Cronbach alpha results serve to further validate the merged item groupings. Table 1 shows the item groupings that resulted when the items on the paired factors were merged and provides the importance scale mean rating and standard deviation for each item.

### Differences in Job Functions among Professional Disciplines

To examine the relationship between the self-reported importance of the job functions and professional discipline of disability evaluators, a Multivariate Analysis of Variance (MANOVA) was computed. The respondents' mean scores for each of the three job functions (factors) were the dependent variables. The independent variable was professional discipline with five levels (categories). Because of the small number of respondents in the professional discipline category of physical therapy (n=10), occupational therapy (n=5), and exercise physiology and kinesiology (n=4), these disciplines were grouped into one category (Physical Assessment, n=19) based on the similarity of their physical assessment job roles described in the literature (Hart et al., 1993; Feuerstein & Hickey, 1992; Matheson, 1988; May, 1984b; Wickstrom, 1990). Vocational evaluation (n=7), forensic assessment (n=3), and psychology (n=3) were grouped into a Vocational and Behavioral Assessment category (n=13) based on literature indicating their roles in vocational and behavioral assessment (Hart et al., 1993; Feuerstein & Hickey, 1992; Matheson, 1988

Wickstrom, 1990). The remaining three categories (disciplines) were Medicine (n=31), Chiropractic (n=24), and Rehabilitation (n=9).

A significant MANOVA was obtained (Wilk's Lambda)  $F(12, 235) = 7.63, p < .0001$ . To determine how the groups differed, three ANOVAs were conducted. The group means and F values for the five professional disciplines are reported in Table 2.

A significant F was found for Job Function III (Neurological and Orthopaedic Evaluation). The Duncan's New Multiple Range Test, a post hoc comparison, was used to indicate which group means differed significantly. The mean rating of importance of Job Function III (Neurological and Orthopaedic Assessment) in the work disability evaluation process for the Chiropractic discipline differed significantly from the mean rating for the Physical Assessment discipline, the Vocational and Behavioral Assessment discipline, and the Rehabilitation discipline. The Medicine discipline also differed significantly from the Vocational and Behavioral Assessment discipline and the Rehabilitation discipline in their overall mean item rating for Job Function III. The overall mean item importance rating for Job Function III by those in the Physical Assessment discipline was significantly different than that of the Vocational and Behavioral Assessment discipline. However, the mean group ratings of the Chiropractic and Medicine disciplines were not significantly different. The order of the group means suggests that respondents from the disciplines of chiropractic and medicine found the job tasks that make up Job Function III (Neurological and Orthopaedic Assessment) to be more important to the work disability evaluation process than did the other disciplines (Rehabilitation, Physical Assessment and Vocational and Behavioral Assessment).

Table 2

Job Function Mean Scores by Professional Discipline (n=96)

Job Function	Professional Disciplines					F
	1	2	3	4	5	
I. Assessment	3.70	3.56	4.05	3.58	3.76	1.74
II. Intake	3.84	3.78	3.57	3.86	4.19	1.76
III. Neurological	4.12	4.03	3.66	3.11	3.44	7.45*

\*  $p < .0001$

Note: Professional Disciplines are labeled as follows:

1=Chiropractic, 2=Medicine, 3=Physical Assessment (Occupational Therapy, Physical Therapy, Exercise Physiology/Kinesiology), 4=Vocational and Behavioral Assessment (Vocational Evaluation, Forensic Assessment, Psychology), and 5=Rehabilitation

## Discussion

In this study, 96 functional capacity examiners involved in the work disability evaluation process rated the importance of 86 specific tasks to their current jobs. Using modified principal components analysis, three factors were identified: Assessment of Physical and Cognitive Tolerance for Work Activities, Intake Information Collection and Processing, Neurological and Orthopaedic Evaluation.

A total of three items did not achieve the preestablished .35 minimum factor loading for retention in the final grouping. Item #17, refer evaluatee for work hardening received the lowest mean rating. This may be due to change in attitudes and/or reimbursement by third party payors of work hardening programs since such programs lack standardization and research-based efficacy. Based on literature reviews, there have been no program evaluations on standardized work hardening programs. Item #35, give depositional testimony if needed, received mean item rating of 3.92 by the respondents which indicates that work disability evaluators consider this to be a very important part of the work disability evaluation process. Item #2, assess lowering capacity of evaluatee, received a mean item rating of 3.58 by the respondents which suggests that this is a moderate to very important part of the work disability evaluation process. While these items were not identified as part of any of the global job functions in this study, their ratings suggest that they are important job tasks in the work disability evaluation process.

The results also indicated that several of the professional disciplines differed significantly in their overall mean item rating of importance for Processing, Neurological and Orthopaedic Evaluation (Job Function III). Differences in the perception of importance of Job Function III may have been influenced by what each group tends to focus on within the work disability evaluation process (i.e., the medicine, chiropractic, and physical assessment disciplines focus on medical and medical related tasks and therefore perceive those tasks as more important than professionals who focus more on other areas in the work disability evaluation process). Although no significant difference was found among the ratings of importance of the remaining two job functions across disciplines, the mean importance ratings by each discipline indicate that individuals in the Physical Assessment discipline had the highest mean rating (4.05) in Job Function I (Assessment of Physical and Cognitive Tolerance for Work Activities). Again this result is consistent with the primary foci of individuals in this discipline in the work disability evaluation process.

The results of this study confirm the descriptions in the rehabilitation literature (Hart et al., 1993; Feuerstein, Hickey, 1992; Matheson, 1988; May, 1984a; May, 1984b; May 1988; May 1993; Wickstrom, 1990) of the work disability evaluation process. However, given the results of the current study, these previous non-empirically based descriptions of the work disability evaluation have provided a partial picture at best. The present study provides the fi



ability evaluation process.

By drawing upon this study's identified job tasks and functions, the Commission on Disability Examiner Certification (CDEC) can begin to hypothesize the knowledge and skills essential for effectively performing functional evaluations within the work disability evaluation process. The CDEC can use the results of the present investigation for establishing content areas, for developing test items, and for establishing the content validity of its current certification examination offered to work disability evaluators (examiners) who complete training in performing the work disability evaluation model developed and published by the National Association of Disability Evaluating Professionals (May, 1994).

Aside from the CDEC's applications, the results of the current investigation can be used to guide the content of pre-service and in-service education curricula for individuals who are or will be performing work disability evaluations. Additionally, the results of this study might also be used to determine curriculum modifications warranted in the various educational settings involved in work disability evaluation.

Given the return rate of 26.7%, generalization of the results of this study to either all NADEP members or the entire population of disability evaluators cannot be determined with any known degree of accuracy. This study has the same limitation that was evident in previous studies that have investigated similar research questions. Past research on the identification of job tasks and/or competencies of rehabilitation practitioners, as well as the current study, has usually surveyed accessible populations (e.g., certified practitioners or those who were members of a particular professional organization). Therefore, generalization of the results of this study may be limited since the NADEP members who responded in this study (as well as the total current NADEP membership) may not be representative of the total population of disability evaluators.

Disability evaluation is a rapidly developing field and includes a diverse group of professionals. Thus, one can expect the list of identified tasks to change over time with advancements in the field. As a consequence, future replication should be conducted if an accurate, empirically based description of work disability evaluation is to be maintained.

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